

	<b>Budget</b>	<b>Est Outturn</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Brentwood 2025– Service Expenditure</b>			
Growing Our Economy	1,156	1,296	140
Protecting Our Environment	(1,452)	(1,797)	(345)
Developing Our Communities	1,154	1,559	405
Delivering An Efficient & Effective Council	5,512	5,591	79
Improving Housing	152	127	(25)
<b>Total Spend - Brentwood 2025</b>	<b>6,521</b>	<b>6,775</b>	<b>254</b>
Operating & Financing Charges	2,092	1,723	(369)
Appropriations	535	535	0
<b>Total Spending Requirement</b>	<b>9,149</b>	<b>9,033</b>	<b>(115)</b>
<b>Funding:</b>			
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>Total Funding</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
<b>Deficit on General Fund Services</b>	<b>122</b>	<b>6</b>	<b>(115)</b>

	Budget	Est outturn	Variance
Brentwood 2025– Service Expenditure	£'000	£'000	£'000
<b>Growing Our Economy</b>	<b>1,156</b>	<b>1,296</b>	<b>140</b>
Asset Development	0	(7)	(7)
Economic Development	190	187	(3)
Land Charges	(28)	(5)	23
Planning Development Managemt	160	209	49
Planning Enforcement	139	209	70
Planning Policy	695	702	7
<b>Protecting Our Environment</b>	<b>(1,452)</b>	<b>(1,797)</b>	<b>(345)</b>
Asset Management	(3,784)	(3,804)	(20)
Building Control	106	80	(26)
Cctv	126	141	15
Cemeteries	31	(6)	(37)
Depot Management & Admin	760	665	(95)
Dog Control	8	8	0
Env Health & Licensing Admin	105	102	(3)
Env Health Team & Support	322	229	(93)
Env Pro. Noise & Pollution	4	4	0
Environmental Initiatives	38	32	(6)
Environmental Maintenance	(58)	(58)	0
Grounds Maintenance	468	603	135
Licensing	(12)	(1)	11
Open Spaces	39	39	0
Parking	(589)	(541)	48
Street Services	563	368	(195)
Other Environmental Services	8	8	(0)
Vehicle Fleet Management	751	751	(0)
Waste Management	(338)	(417)	(79)
<b>Developing Our Communities</b>	<b>1,154</b>	<b>1,559</b>	<b>405</b>
Communities, Health & Leisure	688	882	194
Community Safety	166	163	(4)
Golf Course	(71)	(36)	34
Health & Food Safety	223	226	3
Open Spaces	148	325	178
<b>Delivering An Efficient &amp; Effective Council</b>	<b>5,512</b>	<b>5,591</b>	<b>79</b>
Commercial Activity	(200)	0	200
Communications	80	83	3
Corporate Finance	690	673	(17)
Corporate Fraud	(25)	(23)	2
Corporate Management	40	67	27
Corporate Support	220	219	(1)
Council Tax & Nndr	205	260	54
Customer & Performance	319	284	(36)
Democratic Services & Support	320	313	(7)
Design And Print Services	57	49	(8)
Digital Servs & Transformation	1,282	1,331	49
Electoral Services	327	336	10
Emergency Planning	1	1	0

Executive Board	701	557	(144)
Health & Food Safety	(10)	(9)	1
Hsg Benefit & C.Tax Support	49	113	64
Human Resources	357	267	(90)
Internal Audit	90	95	5
Legal Services & Data Protect	375	347	(28)
Office Accommodation	156	146	(10)
Payroll	37	37	0
Procurement	21	23	2
Revs & Bens Customer Support	419	419	0
<b>Improving Housing</b>	<b>152</b>	<b>127</b>	<b>(25)</b>
Community Alarms	15	32	17
Homelessness	145	109	(36)
Housing Advice & Enabling	53	46	(6)
Housing Genral Fund Properties	(55)	(55)	0
Housing Standards	(5)	(5)	0
<b>Total Spend - Brentwood 2025</b>	<b>6,521</b>	<b>6,775</b>	<b>254</b>
<b>Net Non-Service Expenditure</b>	<b>2,092</b>	<b>1,723</b>	<b>(369)</b>
Accounting Adjustments	112	112	0
Interest Payable - Gf	2,958	2,958	0
Interest Receivable	(2,402)	(2,602)	(200)
Investment Properties	(368)	(331)	37
Payments To Pension Fund	1,138	975	(163)
Provision For Loan Repay (Mrp)	1,286	1,246	(40)
Contingency And Savings	(631)	(634)	(3)
<b>Appropriations</b>	<b>535</b>	<b>535</b>	<b>0</b>
Duchess Of Kent Reserve	(12)	(12)	0
In Borough Regeneration	878	878	0
Funding Volatility Reserve	(331)	(331)	0
<b>Total Spending Requirement</b>	<b>9,149</b>	<b>9,033</b>	<b>(115)</b>
<b>Funded by</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>Surplus/ Deficit on General Fund Services</b>	<b>122</b>	<b>6</b>	<b>(115)</b>

	Budget £'000	Est outturn £'000	Variance £'000
<b>Net Service Expenditure</b>	<b>6,521</b>	<b>6,775</b>	<b>254</b>
<b>Growing Our Economy</b>	<b>1,156</b>	<b>1,296</b>	<b>140</b>
Employee Related Expenditure	1,265	1,341	76
Premises Related Expenditure	0	0	0
Transport Related Expenditure	2	2	0
Supplies & Services	447	463	16
Third Party Payments	535	538	3
Transfer Payments	0	0	0
Customer & Client Receipts	(918)	(924)	(6)
Government Grants	(150)	(100)	50
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(25)	(25)	0
<b>Protecting Our Environment</b>	<b>(1,452)</b>	<b>(1,797)</b>	<b>(345)</b>
Employee Related Expenditure	5,413	4,736	(677)
Premises Related Expenditure	978	1,076	98
Transport Related Expenditure	802	942	140
Supplies & Services	942	1,089	147
Third Party Payments	88	240	152
Transfer Payments	(135)	(135)	0
Customer & Client Receipts	(7,758)	(7,768)	(9)
Government Grants	0	(28)	(28)
Income - Transfers/Appropriatio	(60)	(268)	(208)
Other Grants & Reimbursements	(1,212)	(1,206)	6
Recharges - Internal Income	(511)	(476)	35
<b>Developing Our Communities</b>	<b>1,154</b>	<b>1,559</b>	<b>405</b>
Employee Related Expenditure	878	915	37
Premises Related Expenditure	626	1,031	405
Transport Related Expenditure	55	49	(6)
Supplies & Services	245	252	7
Third Party Payments	141	166	24
Transfer Payments	39	2	(37)
Customer & Client Receipts	(553)	(562)	(9)
Other Grants & Reimbursements	(178)	(197)	(19)
Recharges - Internal Income	(99)	(96)	3

	Budget £'000	Est outturn £'000	Variance £'000
<b>Delivering An Efficient &amp; Effective Council</b>	<b>5,512</b>	<b>5,591</b>	<b>79</b>
Employee Related Expenditure	4,496	4,357	(138)
Premises Related Expenditure	427	452	25
Transport Related Expenditure	5	7	2
Supplies & Services	2,289	2,456	167
Third Party Payments	1,891	1,965	74
Transfer Payments	10,980	8,856	(2,124)
Customer & Client Receipts	(787)	(576)	211
Government Grants	(11,364)	(9,199)	2,165
Income - Transfers/Appropriatio	(7)	(104)	(98)
Other Grants & Reimbursements	(982)	(1,243)	(262)
Recharges - Internal Income	(1,436)	(1,379)	57
<b>Improving Housing</b>	<b>152</b>	<b>127</b>	<b>(25)</b>
Employee Related Expenditure	372	376	4
Premises Related Expenditure	21	15	(7)
Transport Related Expenditure	0	0	0
Supplies & Services	83	131	49
Third Party Payments	23	11	(12)
Transfer Payments	0	35	35
Customer & Client Receipts	(144)	(182)	(38)
Government Grants	(203)	(242)	(39)
Other Grants & Reimbursements	0	(13)	(13)
Income - Transfers/Appropriatio	0	(4)	(4)
<b>Net Non-Service Expenditure</b>	<b>2,627</b>	<b>2,258</b>	<b>(369)</b>
Operating & Financing Charges	<b>2,092</b>	<b>1,723</b>	<b>(369)</b>
Appropriations	<b>535</b>	<b>535</b>	<b>0</b>
<b>Total funding</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>General Fund balance</b>	<b>122</b>	<b>6</b>	<b>(115)</b>

	Budget	Est outturn	Variance
Brentwood 2025– Service Expenditure	£'000	£'000	£'000
<b>Growing Our Economy</b>	<b>1,156</b>	<b>1,296</b>	<b>140</b>
Asset Development	0	(7)	(7)
Supplies & Services	0	(7)	(7)
Economic Development	190	187	(3)
Employee Related Expenditure	118	116	(3)
Transport Related Expenditure	0	0	0
Supplies & Services	96	96	0
Other Grants & Reimbursements	(25)	(25)	0
Land Charges	(28)	(5)	23
Employee Related Expenditure	68	67	(0)
Supplies & Services	34	43	9
Third Party Payments	16	31	16
Customer & Client Receipts	(145)	(147)	(2)
Planning Development Managemt	160	209	49
Employee Related Expenditure	696	706	10
Transport Related Expenditure	2	2	0
Supplies & Services	129	172	43
Third Party Payments	107	107	0
Customer & Client Receipts	(773)	(777)	(4)
Planning Enforcement	139	209	70
Employee Related Expenditure	138	209	70
Transport Related Expenditure	1	1	0
Planning Policy	695	702	7
Employee Related Expenditure	245	244	(1)
Transport Related Expenditure	0	0	0
Supplies & Services	187	158	(29)
Third Party Payments	413	400	(13)
Transfer Payments	0	0	0
Government Grants	(150)	(100)	50

	Budget £'000	Est outturn £'000	Variance £'000
<b>Protecting Our Environment</b>	<b>(1,452)</b>	<b>(1,797)</b>	<b>(345)</b>
Asset Management	(3,784)	(3,804)	(20)
Employee Related Expenditure	162	108	(54)
Premises Related Expenditure	300	269	(31)
Transport Related Expenditure	0	0	0
Supplies & Services	41	42	2
Third Party Payments	0	30	30
Customer & Client Receipts	(4,125)	(4,136)	(11)
Other Grants & Reimbursements	(14)	(10)	4
Recharges - Internal Income	(147)	(107)	40
Building Control	106	80	(26)
Employee Related Expenditure	383	329	(54)
Premises Related Expenditure	0	0	0
Transport Related Expenditure	8	8	0
Supplies & Services	22	15	(7)
Customer & Client Receipts	(307)	(271)	36
CCTV	126	141	15
Employee Related Expenditure	145	164	20
Premises Related Expenditure	17	18	2
Supplies & Services	30	24	(6)
Income - Transfers/Appropriatio	(15)	(15)	0
Recharges - Internal Income	(51)	(51)	0
Cemeteries	31	(6)	(37)
Employee Related Expenditure	96	83	(13)
Premises Related Expenditure	27	35	8
Transport Related Expenditure	3	3	0
Supplies & Services	13	14	1
Customer & Client Receipts	(106)	(140)	(34)
Other Grants & Reimbursements	(2)	0	2
Depot Management & Admin	760	665	(95)
Employee Related Expenditure	617	485	(132)
Premises Related Expenditure	133	168	35
Transport Related Expenditure	6	6	0
Supplies & Services	7	81	74
Third Party Payments	0	0	0
Customer & Client Receipts	(3)	(3)	0
Income - Transfers/Appropriatio	0	(72)	(72)
Recharges - Internal Income	0	0	0
Dog Control	8	8	(0)
Supplies & Services	8	8	(0)
Customer & Client Receipts	(0)	0	0

	Budget	Est outturn	Variance
	£'000	£'000	£'000
Env Health & Licensing Admin	105	102	(3)
Employee Related Expenditure	99	110	11
Transport Related Expenditure	0	0	0
Supplies & Services	2	2	0
Third Party Payments	4	25	21
Transfer Payments	0	0	0
Government Grants	0	(28)	(28)
Customer & Client Receipts	0	(8)	(8)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
Env Health Team & Support	322	229	(93)
Employee Related Expenditure	324	173	(151)
Transport Related Expenditure	1	1	0
Supplies & Services	5	5	0
Third Party Payments	9	67	58
Recharges - Internal Income	(17)	(17)	(0)
Env Pro. Noise & Pollution	4	4	0
Supplies & Services	9	9	0
Third Party Payments	0	0	0
Customer & Client Receipts	(4)	(5)	(1)
Other Grants & Reimbursements	(1)	0	1
Environmental Initiatives	38	32	(6)
Employee Related Expenditure	47	49	2
Premises Related Expenditure	0	26	26
Transport Related Expenditure	16	13	(2)
Supplies & Services	19	14	(5)
Income - Transfers/Appropriatio	(45)	(71)	(26)
Other Grants & Reimbursements	0	0	0
Environmental Maintenance	(58)	(58)	0
Other Grants & Reimbursements	(58)	(58)	0
Grounds Maintenance	468	603	135
Employee Related Expenditure	678	774	95
Premises Related Expenditure	12	12	0
Transport Related Expenditure	23	77	53
Supplies & Services	37	37	0
Third Party Payments	0	0	0
Customer & Client Receipts	(5)	(16)	(11)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(277)	(280)	(3)
Licensing	(12)	(1)	11
Employee Related Expenditure	140	139	(1)
Transport Related Expenditure	1	0	(0)
Supplies & Services	32	22	(10)
Third Party Payments	37	39	2
Transfer Payments	0	0	0
Customer & Client Receipts	(221)	(201)	21
Government Grants	0	(1)	(1)



	Budget £'000	Est outturn £'000	Variance £'000
<b>Open Spaces</b>	39	39	0
Employee Related Expenditure	0	0	0
Premises Related Expenditure	45	70	25
Transport Related Expenditure	0	0	0
Supplies & Services	2	3	0
Third Party Payments	0	0	0
Transfer Payments	0	0	0
Capital Income	0	0	0
Customer & Client Receipts	(8)	(8)	0
Income - Transfers/Appropriatio	0	(25)	(25)
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	0	0	0
<b>Parking</b>	(589)	(541)	48
Employee Related Expenditure	227	189	(39)
Premises Related Expenditure	409	443	34
Transport Related Expenditure	1	1	0
Supplies & Services	128	140	12
Third Party Payments	0	41	41
Customer & Client Receipts	(1,354)	(1,355)	(0)
<b>Street Services</b>	563	368	(195)
Employee Related Expenditure	611	416	(195)
Premises Related Expenditure	31	30	(0)
Transport Related Expenditure	6	6	0
Supplies & Services	56	76	20
Third Party Payments	30	30	0
Transfer Payments	0	0	0
Capital Income	0	0	0
Customer & Client Receipts	(31)	(31)	0
Income - Transfers/Appropriatio	0	(20)	(20)
Other Grants & Reimbursements	(126)	(126)	(0)
Recharges - Internal Income	(15)	(15)	0
<b>Other Environmental Services</b>	8.15	8.15	(0.01)
Third Party Payments	8.50	8.50	0.00
Customer & Client Receipts	(0.35)	(0.36)	(0.01)
<b>Vehicle Fleet Management</b>	751	751	(0)
Employee Related Expenditure	145	56	(89)
Premises Related Expenditure	4	4	0
Transport Related Expenditure	724	814	89
Supplies & Services	27	52	25
Third Party Payments	0	0	0
Transfer Payments	(135)	(135)	0
Capital Income	0	0	0
Customer & Client Receipts	(10)	(10)	0
Income - Transfers/Appropriatio	0	(25)	(25)
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(5)	(5)	(0)

	<b>Budget</b>	<b>Est outturn</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
Waste Management	(338)	(417)	(79)
Employee Related Expenditure	1,738	1,663	(76)
Premises Related Expenditure	0	0	0
Transport Related Expenditure	15	15	0
Supplies & Services	503	543	40
Customer & Client Receipts	(1,584)	(1,584)	(0)
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	(40)	(40)
Other Grants & Reimbursements	(1,011)	(1,013)	(1)
Recharges - Internal Income	0	(2)	(2)

	Budget £'000	Est outturn £'000	Variance £'000
<b>Developing Our Communities</b>	<b>1,154</b>	<b>1,559</b>	<b>405</b>
Communities, Health & Leisure	688	882	194
Employee Related Expenditure	296	293	(4)
Premises Related Expenditure	403	609	207
Transport Related Expenditure	6	6	0
Supplies & Services	149	156	7
Third Party Payments	74	95	21
Transfer Payments	20	2	(18)
Customer & Client Receipts	(117)	(117)	0
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(145)	(164)	(19)
<b>Community Safety</b>	<b>166</b>	<b>163</b>	<b>(4)</b>
Employee Related Expenditure	271	284	13
Premises Related Expenditure	0	0	0
Transport Related Expenditure	5	5	0
Supplies & Services	7	6	(1)
Third Party Payments	5	5	0
Transfer Payments	19	0	(19)
Customer & Client Receipts	(8)	(8)	(0)
Other Grants & Reimbursements	(33)	(33)	0
Recharges - Internal Income	(99)	(96)	3
<b>Golf Course</b>	<b>(71)</b>	<b>(36)</b>	<b>34</b>
Employee Related Expenditure	167	194	28
Premises Related Expenditure	29	47	18
Supplies & Services	39	38	(1)
Transport Related Expenditure	32	26	(6)
Customer & Client Receipts	(338)	(342)	(4)
<b>Health &amp; Food Safety</b>	<b>223</b>	<b>226</b>	<b>3</b>
Employee Related Expenditure	144	143	(1)
Transport Related Expenditure	1	0	(0)
Supplies & Services	20	21	1
Third Party Payments	62	65	4
Transfer Payments	0	0	0
Customer & Client Receipts	(3)	(4)	(1)
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
<b>Open Spaces</b>	<b>148</b>	<b>325</b>	<b>178</b>
Premises Related Expenditure	194	375	181
Transport Related Expenditure	11	11	0
Supplies & Services	30	31	1
Customer & Client Receipts	(88)	(91)	(3)
Government Grants	0	0	0
Other Grants & Reimbursements	0	0	0

	Budget £'000	Est outturn £'000	Variance £'000
<b>Delivering An Efficient &amp; Effective Council</b>	<b>5,512</b>	<b>5,591</b>	<b>79</b>
Commercial Activity	(200)	0	200
Customer & Client Receipts	(200)	0	200
Communications	80	83	3
Employee Related Expenditure	105	107	2
Transport Related Expenditure	0	0	0
Supplies & Services	0	0	0
Third Party Payments	15	0	(15)
Customer & Client Receipts	0	0	0
Other Grants & Reimbursements	(15)	0	15
Recharges - Internal Income	(25)	(24)	1
Corporate Finance	690	673	(17)
Employee Related Expenditure	660	706	45
Premises Related Expenditure	0	0	0
Transport Related Expenditure	0	0	0
Supplies & Services	132	136	4
Third Party Payments	54	54	0
Transfer Payments	0	0	0
Customer & Client Receipts	0	0	0
Other Grants & Reimbursements	(31)	(98)	(67)
Recharges - Internal Income	(126)	(125)	1
Corporate Fraud	(25)	(23)	2
Employee Related Expenditure	70	69	(1)
Supplies & Services	6	6	0
Third Party Payments	0	0	0
Recharges - Internal Income	(101)	(98)	4
Health & Food Safety	(10)	(9)	1
Employee Related Expenditure	0	0	0
Transport Related Expenditure	0	0	0
Supplies & Services	0	0	(0)
Third Party Payments	8	9	1
Transfer Payments	0	0	0
Customer & Client Receipts	0	0	0
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(18)	(18)	0
Corporate Management	40	67	27
Premises Related Expenditure	0	0	0
Supplies & Services	230	266	36
Third Party Payments	19	19	0
Customer & Client Receipts	0	0	0
Government Grants	(27)	(27)	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(183)	(191)	(9)

	<b>Budget</b>	<b>Est outturn</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Corporate Support</b>	220	219	(1)
Employee Related Expenditure	136	134	(2)
Premises Related Expenditure	0	0	0
Supplies & Services	113	113	0
Other Grants & Reimbursements	(6)	(6)	0
Recharges - Internal Income	(23)	(23)	1
<b>Council Tax &amp; Nndr</b>	205	260	54
Premises Related Expenditure	0	0	0
Supplies & Services	15	51	36
Third Party Payments	699	699	0
Transfer Payments	0	0	0
Customer & Client Receipts	(45)	(30)	15
Government Grants	(106)	(145)	(39)
Other Grants & Reimbursements	(358)	(315)	42
<b>Customer &amp; Performance</b>	319	284	(36)
Employee Related Expenditure	495	453	(41)
Transport Related Expenditure	0	0	0
Supplies & Services	6	7	1
Recharges - Internal Income	(181)	(176)	4
<b>Democratic Services &amp; Support</b>	320	313	(7)
Employee Related Expenditure	164	154	(10)
Transport Related Expenditure	2	2	0
Supplies & Services	324	324	0
Customer & Client Receipts	(4)	(6)	(2)
Recharges - Internal Income	(165)	(160)	5
<b>Design And Print Services</b>	57	49	(8)
Employee Related Expenditure	35	34	(0)
Supplies & Services	24	17	(8)
Customer & Client Receipts	0	0	0
Recharges - Internal Income	(2)	(1)	0
<b>Digital Servs &amp; Transformation</b>	1,282	1,331	49
Employee Related Expenditure	818	693	(125)
Customer & Client Receipts	(45)	(45)	0
Government Grants	0	0	0
Transport Related Expenditure	0	0	0
Third Party Payments	0	14	14
Supplies & Services	704	865	161
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	(2)	(2)
Recharges - Internal Income	(195)	(194)	1
Recharges To Hra	0	0	0

	Budget £'000	Est outturn £'000	Variance £'000
<b>Electoral Services</b>	327	336	10
Employee Related Expenditure	232	242	10
Transport Related Expenditure	0	0	0
Supplies & Services	24	24	0
Third Party Payments	0	0	0
Transfer Payments	70	70	0
Customer & Client Receipts	0	0	0
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	0	0	0
<b>Emergency Planning</b>	1	1	0
Employee Related Expenditure	0	0	0
Supplies & Services	1	1	0
<b>Executive Board</b>	701	557	(144)
Employee Related Expenditure	1,143	1,220	77
Premises Related Expenditure	0	0	0
Transport Related Expenditure	0	2	2
Supplies & Services	67	72	5
Third Party Payments	68	148	80
Transfer Payments	10	0	(10)
Income - Transfers/Appropriatio	0	(61)	(61)
Other Grants & Reimbursements	(423)	(677)	(254)
Recharges - Internal Income	(164)	(147)	17
<b>Hsg Benefit &amp; C.Tax Support</b>	49	113	64
Supplies & Services	149	122	(26)
Third Party Payments	280	280	0
Transfer Payments	10,900	8,786	(2,114)
Customer & Client Receipts	(48)	(48)	0
Government Grants	(11,231)	(9,027)	2,204
<b>Human Resources</b>	357	267	(90)
Employee Related Expenditure	334	356	22
Premises Related Expenditure	0	0	0
Transport Related Expenditure	0	0	0
Supplies & Services	43	45	2
Third Party Payments	50	37	(13)
Transfer Payments	0	0	0
Customer & Client Receipts	0	(2)	(2)
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	(37)	(37)
Other Grants & Reimbursements	0	(69)	(69)
Recharges - Internal Income	(70)	(63)	8
<b>Internal Audit</b>	90	95	5
Supplies & Services	0	0	0
Third Party Payments	90	95	5
Recharges - Internal Income	0	0	0

	<b>Budget</b>	<b>Est outturn</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Legal Services &amp; Data Protect</b>	375	347	(28)
Employee Related Expenditure	115	0	(115)
Supplies & Services	296	348	52
Third Party Payments	143	145	2
Income - Transfers/Appropriatio	0	0	0
Other Grants & Reimbursements	(94)	(69)	25
Recharges - Internal Income	(85)	(78)	8
<b>Office Accommodation</b>	156	146	(10)
Employee Related Expenditure	139	137	(2)
Premises Related Expenditure	427	452	25
Transport Related Expenditure	2	2	0
Supplies & Services	141	45	(96)
Third Party Payments	0	0	0
Customer & Client Receipts	(445)	(445)	0
Other Grants & Reimbursements	(56)	(8)	48
Recharges - Internal Income	(52)	(36)	16
<b>Payroll</b>	37	37	0
Transport Related Expenditure	1	1	0
Supplies & Services	0	0	0
Third Party Payments	47	47	0
Other Grants & Reimbursements	0	0	0
Recharges - Internal Income	(10)	(10)	0
<b>Procurement</b>	21	23	2
Employee Related Expenditure	52	54	2
Transport Related Expenditure	0	0	0
Supplies & Services	12	12	0
Third Party Payments	0	0	0
Recharges - Internal Income	(37)	(36)	1
Income - Transfers/Appropriatio	(7)	(7)	0
<b>Revs &amp; Bens Customer Support</b>	419	419	0
Supplies & Services	0	0	0
Third Party Payments	419	419	0

	Budget £'000	Est outturn £'000	Variance £'000
<b>Improving Housing</b>	<b>152</b>	<b>127</b>	<b>(25)</b>
Community Alarms	15	32	17
Employee Related Expenditure	0	15	15
Transport Related Expenditure	0	0	0
Supplies & Services	0	16	16
Third Party Payments	15	10	(5)
Customer & Client Receipts	0	(10)	(10)
<b>Homelessness</b>	<b>145</b>	<b>109</b>	<b>(36)</b>
Employee Related Expenditure	329	319	(10)
Premises Related Expenditure	21	14	(7)
Transport Related Expenditure	0	0	0
Supplies & Services	80	110	31
Third Party Payments	1	1	0
Transfer Payments	0	35	35
Customer & Client Receipts	(83)	(111)	(28)
Government Grants	(203)	(242)	(39)
Income - Transfers/Appropriatio	0	(4)	(4)
Other Grants & Reimbursements	0	(13)	(13)
<b>Housing Advice &amp; Enabling</b>	<b>53</b>	<b>46</b>	<b>(6)</b>
Employee Related Expenditure	42	42	(0)
Transport Related Expenditure	0	0	0
Supplies & Services	3	5	2
Third Party Payments	7	0	(7)
Customer & Client Receipts	0	0	0
Government Grants	0	0	0
Income - Transfers/Appropriatio	0	0	0
<b>Housing Genral Fund Properties</b>	<b>(55)</b>	<b>(55)</b>	<b>0</b>
Premises Related Expenditure	0	0	0
Supplies & Services	0	0	0
Customer & Client Receipts	(56)	(56)	0
<b>Housing Standards</b>	<b>(5)</b>	<b>(5)</b>	<b>0</b>
Supplies & Services	0	0	0
Customer & Client Receipts	(5)	(5)	0
<b>Total Spend - Brentwood 2025</b>	<b>6,521</b>	<b>6,775</b>	<b>254</b>



	Budget £'000	Est outturn £'000	Variance £'000
<b>Net Non-Service Expenditure</b>	2,092	1,723	(369)
Accounting Adjustments	112	112	0
Interest Payable - Gf	2,958	2,958	0
Interest Receivable	(2,402)	(2,602)	(200)
Investment Properties	(368)	(331)	37
Payments To Pension Fund	1,138	975	(163)
Provision For Loan Repay (Mrp)	1,286	1,246	(40)
Contingency And Savings	(631)	(634)	(3)
<b>Appropriations</b>	<b>535</b>	<b>535</b>	<b>0</b>
Duchess Of Kent Reserve	(12)	(12)	0
In Borough Regeneration	878	878	0
Funding Volatility Reserve	(331)	(331)	0
<b>Total Spending Requirement</b>	<b>9,149</b>	<b>9,033</b>	<b>(115)</b>
<b>Funded by</b>	<b>(9,027)</b>	<b>(9,027)</b>	<b>0</b>
Council Tax	(6,589)	(6,589)	0
Business Rates Income	(1,535)	(1,535)	0
New Homes Bonus Grant	(715)	(715)	0
Other Grants	(188)	(188)	0
<b>Surplus/ Deficit on General Fund Services</b>	<b>122</b>	<b>6</b>	<b>(115)</b>

	<b>Budget</b>	<b>Est outturn</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>			
Repairs and Maintenance	3,316	3,419	103
Supervision and Management	4,703	4,214	(490)
Rent, Rates, Taxes and Other Charges	171	190	19
Corporate and Non-Corporate Democratic Core	347	351	4
Depreciation and Impairment	2,941	2,941	0
<b>Total Expenditure</b>	<b>11,478</b>	<b>11,115</b>	<b>(363)</b>
<b>Income:</b>			
Dwelling Income	(12,396)	(12,445)	(49)
Non-Dwelling Income	(327)	(251)	76
Charges for Services and Facilities	(937)	(954)	(17)
Contributions to Expenditure	(3)	(57)	(55)
<b>Total Income</b>	<b>(13,663)</b>	<b>(13,708)</b>	<b>(45)</b>
<b>Net (Income) on HRA Services</b>	<b>(2,185)</b>	<b>(2,593)</b>	<b>(408)</b>
<b>HRA Share of Other Operating Income &amp; Expenditure</b>			
Movement in the Allowance for Bad Debts	60	160	100
Interest Payable and similar charges	2,071	2,071	0
Interest and Investment Interest	(94)	(94)	0
Contribution to Capital Financing	0	0	0
Net Interest on the Net Defined benefit liability	185	240	55
	<b>2,223</b>	<b>2,378</b>	<b>155</b>
<b>Appropriations</b>	<b>(72)</b>	<b>178</b>	<b>250</b>
<b>HRA Services (Surplus)</b>	<b>(34)</b>	<b>(37)</b>	<b>(3)</b>

	<b>Budget</b>	<b>Est Outturn</b>	<b>Variance</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Expenditure:</b>			
Employee Related Expenditure	1,535	1,426	(109)
Premises Related Expenditure	3,632	3,775	143
Transport Related Expenditure	13	12	(2)
Supplies & Services	1,285	1,051	(233)
Third Party Payments	165	158	(6)
Transfer Payments	185	490	305
Support Services	1,964	1,852	(112)
Capital Financing Costs	5,012	5,012	0
<b>Total Expenditure</b>	<b>13,791</b>	<b>13,776</b>	<b>(15)</b>
<b>Income:</b>			
Other Grants & Reimbursements	(9)	(58)	(49)
Customer & Client Receipts	(13,723)	(13,662)	61
Interest	(94)	(94)	0
Collection Fund Income	0	0	0
<b>Total Income</b>	<b>(13,825)</b>	<b>(13,813)</b>	<b>12</b>
<b>Net (Income) on HRA Services</b>	<b>(34)</b>	<b>(37)</b>	<b>(3)</b>

	Budget	Est outturn	Variance
	£'000	£'000	£'000
<b>Expenditure:</b>			
<b>Repairs and Maintenance</b>	<b>3,316</b>	<b>3,419</b>	<b>103</b>
Premises Related Expenditure	2,996	3,053	56
Transport Related Expenditure	0.2	0.2	0
Supplies & Services	299	311	12
Third Party Payments	20	55	35
<b>Supervision and Management</b>	<b>4,703</b>	<b>4,214</b>	<b>(490)</b>
Employee Related Expenditure	1,535	1,426	(109)
Premises Related Expenditure	473	540	67
Transport Related Expenditure	8	6	(2)
Supplies & Services	982	637	(345)
Third Party Payments	145	103	(41)
Transfer Payments	0.00	0	0
Support Services	1,617	1,501	(116)
Customer & Client Receipts	(57)	0	57
<b>Rent, Rates, Taxes and Other Charges</b>	<b>171</b>	<b>190</b>	<b>19</b>
Premises Related Expenditure	162	182	19
Transport Related Expenditure	5	5	0
Supplies & Services	3	3	0
<b>Corporate and Non-Corporate Democratic Core</b>	<b>347</b>	<b>351</b>	<b>4</b>
Support Services	347	351	4
<b>Depreciation and Impairment</b>	<b>2,941</b>	<b>2,941</b>	<b>0</b>
Capital Financing Costs	2,941	2,941	0
<b>Total Expenditure</b>	<b>11,478</b>	<b>11,115</b>	<b>(363)</b>
<b>Income:</b>			
<b>Dwelling Income</b>	<b>(12,396)</b>	<b>(12,445)</b>	<b>(49)</b>
Customer & Client Receipts	(12,396)	(12,445)	(49)
<b>Non-Dwelling Income</b>	<b>(327)</b>	<b>(251)</b>	<b>76</b>
Customer & Client Receipts	(327)	(251)	76
<b>Charges for Services and Facilities</b>	<b>(937)</b>	<b>(954)</b>	<b>(17)</b>
Supplies & Services	(60)	(60)	0
Customer & Client Receipts	(871)	(894)	(23)
Other Grants & Reimbursements	(7)	(0)	6
<b>Contributions to Expenditure</b>	<b>(3)</b>	<b>(57)</b>	<b>(55)</b>
Other Grants & Reimbursements	(3)	(57)	(55)
<b>Total Income</b>	<b>(13,663)</b>	<b>(13,708)</b>	<b>(45)</b>
<b>Net (Income) on HRA Services</b>	<b>(2,185)</b>	<b>(2,593)</b>	<b>(408)</b>

	Budget £'000	Est outturn £'000	Variance £'000
<b>Other Operating Income &amp; Expenditure</b>			
<b>Movement in the Allowance for Bad Debts</b>	<b>60</b>	<b>160</b>	<b>100</b>
Supplies & Services	60	160	100
<b>Interest Payable and similar charges</b>	<b>2,071</b>	<b>2,071</b>	<b>0</b>
Capital Financing Costs	2,071	2,071	0
<b>Interest and Investment Interest</b>	<b>(94)</b>	<b>(94)</b>	<b>0</b>
Interest	(94)	(94)	0
<b>Pension Fund Payment</b>	<b>185</b>	<b>240</b>	<b>55</b>
Transfer Payments	0	0	0
<b>Appropriations</b>	<b>2,223</b>	<b>2,378</b>	<b>155</b>
	<b>(72)</b>	<b>178</b>	<b>250</b>
<b>HRA Services (Surplus)</b>			
	<b>(34)</b>	<b>(37)</b>	<b>(3)</b>